plan for ALLERDALE







Working for the WHOLE of ALLERDALE



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our plan for ALLERDALE

- FREEZING
 COUNCIL TAX
 More money in your pocket, with NO MORE
 cuts to front line services.
- A CLEANER,
 GREENER ALLERDALE
 Action on fly-tipping, litter and dog fouling;
 delivering CLEANER STREETS in your area.
- MAKING OUR
 COMMUNITIES SAFER
 Creating a NEW anti-social behaviour team,
 working closely with our local police.
- KEEPING YOUR
 WEEKLY BIN COLLECTION
 Following the cuts to recycling collections,
 A PROMISE to keep your weekly bin collection.
- SUPPORTING OUR
 TOWN CENTRES
 Enhancing and protecting our towns, with at least
 ONE HOUR FREE parking available in each one.
- NO MORE
 VANITY PROJECTS
 Delivering FIRST CLASS services efficiently.
 An end to wasteful borrowing and spending.

Working for the WHOLE of ALLERDALE



FREEZING COUNCIL TAX

More money in your pocket, with NO MORE cuts to front line services.

During the last two terms of the current Labour administration in Allerdale, council tax has risen by 17%. This is despite government grants being available to them for four of those years to freeze council tax.

Allerdale Borough Council declined government funding and decided to pass the cost to residents instead.

If we include parish council increases, the cost has risen by 28%. While it is accepted that Allerdale Borough Council have no control over parish precepts, the rise is mainly due to the Borough Council passing liabilities, and some basic services provided by them for decades, to parish councils.

They have no choice but to increase their council tax to provide services that people have come to expect. These aren't things that people want to see disappear - it's play parks, rural street lighting, grass cutting and allotments.

Across the borough, hard-pressed families are struggling to keep up with the cost of living. That's why it is so crucial that Allerdale Borough Council do as much as they can to ease the burden.

By stopping wasteful spending on vanity projects that benefit the few, there is room in the budget to freeze council tax without impacting services -benefitting the many.



A CLEANER, GREENER ALLERDALE

Action on Fly-Tipping, Litter and Dog Fouling

Under this administration, the number of Street Scene Officers has been cut. Allerdale Conservatives believe that we need more, not fewer.

We need to increase enforcement rates, and we need people out educating residents about the effect of these issues on their community - and the alternatives.

We shouldn't be reliant on residents like you reporting issues to us via a smartphone - more Street Scene Officers would allow the council to spot these issues as they occur, enabling us to act proactively before they create a more serious issue.

Increased Recycling Rates

There is no doubt that we must do more. Allerdale Conservatives will look at new initiatives to increase recycling rates.

We will seek to play our part in tackling the scourge of plastic waste in our community, in order to protect our countryside, rivers, oceans and wildlife.

We will seek to work with your local community, and look at supporting the development of local initiatives for recycling and reuse.

Your ideas will be heard and will shape our ongoing improvements, protecting our environment for future generations.



A CLEANER, GREENER ALLERDALE

A Sustainable Allerdale

Your council should lead the way in making Allerdale Greener - we should walk the walk, not just talk the talk.

We will look to support local energy generation initiatives that benefit the local community.

Every community has community buildings, like parish rooms, village halls and schools. There are large clusters of housing that are owned by registered housing providers. Working with partner organisations, we will encourage small-scale renewable energy installations - like Solar PV and renewable heat sources - that can help combat fuel poverty while creating additional income streams and reducing our carbon footprint.

We will look to increase our usage of electric and hybrid vehicles, where it is cost efficient to do so.

A (Literally) Greener Allerdale

As our towns and villages grow, it is more important than ever that we reverse the decline in urban trees and flowers.

The social and health benefits are many - providing a more beautiful setting, especially in urban areas, helping reduce stress levels throughout the borough and softening the built environment, bringing colour and character.

Working with partner organisations like developers, housing associations and parish councils, we will support the introduction of more green areas.



MAKING OUR COMMUNITIES SAFER

Finding a balance

Allerdale generally has low levels of crime, but we do have concentrated pockets that give cause for concern.

Crime and anti-social behaviour aren't new. A lot of us may have been guilty of some of the 'low level' anti-social behaviour we complain about today, but we need to work with our local police force and other agencies to better understand the issues and identify a range of solutions for prevention, education and enforcement where necessary.

Anti-social behaviour covers a wide range of unacceptable activity that causes harm to an individual, the community or to the environment. It leaves people feeling alarmed, harassed or distressed.

Examples of anti-social behaviour issues across our borough include:

- Nuisance, rowdy or inconsiderate neighbours
- Vandalism and graffiti
- Street drinking
- Drug misuse
- Environmental damage including littering, dumping of rubbish
- Fireworks misuse
- Inconsiderate or inappropriate use of vehicles

Some of these come at great cost to Allerdale residents when we have to react, cleaning up the aftermath for example. Often it can be cheaper in the long run to prevent it.

Local authorities, along with the police and other community safety partner agencies, have a responsibility to deal with anti-social behaviour and to help people who are suffering from it.

Allerdale Conservatives will develop a new anti-social behaviour team to work with the police and partner agencies in an attempt to highlight problem areas and develop solutions.



KEEPING YOUR WEEKLY BIN COLLECTION

A promise to protect your weekly bin collection.

Following the cuts to recycling collections due across Allerdale in April, residents are rightly worried that their weekly bin collections are under threat.

Despite failing to hit recycling targets in every year since they made recycling a council priority cardboard collections are to move from fortnightly to monthly, while the ability to fill as many purple bags as you wished with mixed recyclables is taken away and replaced by small wheelie bin - or worse, a small black box in areas that use the green hessian sacks for cardboard currently.

Not only is it unlikely to help us hit our recycling targets, it is likely to result in an increase in fly-tipping. This will ultimately come at a greater cost to council tax payers.

Allerdale Conservatives will not only protect your weekly bin collection, but will look at initiatives to increase recycling rates.



SUPPORTING OUR TOWN CENTRES

The beating heart of our communities

Our towns and high streets lie at the centre of our communities and local economies - creating jobs, nurturing small businesses and injecting millions of pounds into our local economy.

But the way we shop and the way that communities use their high streets is changing: we're shopping more online, making fewer big shopping trips and shopping 'little and more often'. This changes the nature of what makes a high street successful. Our new community support officers will work with our local shops and small business - and town centre managers where they exist - to help both the high streets and council policy adapt as necessary to ensure that our towns are fit for the future.

We are committed to helping local high streets evolve and adapt to these changes. We want to encourage vibrant town centres where people live, shop, use services, and spend their leisure time. We already see that activity hours are changing so that they better meet the needs of the community, while some retail shops are replaced by coffee shops and wine bars. These are key to our plan to ensure wide and varied choice in our town centres while maintaining the shopping experience.

Consumers are changing what they want from their local high street: there is an increased importance on the overall 'experience' of high street shopping. People want local high streets to provide convenience, a sense of community and to add value through services not offered online.



SUPPORTING OUR TOWN CENTRES

A role for planning policy

Evidence shows that high streets with a wide choice alongside well designed and planned residential and office space are more resilient to these changes and are adapting more successfully. As part of our plan to make planning work for everybody, we need to consider our shops and small businesses, and carefully balance their needs with those of consumers.

Strong local leadership is needed to support effective regeneration, reconfiguring space, increasing the number of homes for young and old alike, encouraging more workspaces and reducing congestion with new infrastructure. Active management of change of use of retail units and working with the county council to ensure reinstatement of roads promptly to full use after roadworks can also support vibrant town centres

Parking the issue

Well-designed parking policy can help the high street tremendously, whereas a poorly designed policy can cause untold damage. We will work with businesses to create bespoke parking policy for each high street and town centre according to need. In doing so, we can support our high streets in their quest for sustainability.

We will work with the county council to ensure that our off street parking offer complements their on street parking, and with private car parks to ensure that the needs of the high streets are covered.

We will offer at least one hour free parking in a location in each town or population centre that we have off street parking.



NO MORE VANITY PROJECTS

Learning from mistakes?

Allerdale Borough Council has a chequered history with large projects - from the disastrous Keswick Timeshare scheme, through to the Wave Centre, Workington's Parksafe car park, the Workington Leisure Centre and the Allerdale Investment Partnership (AIP).

All have failed disastrously after huge council investment, failed to deliver on time or budget, or require considerable ongoing subsidy by the taxpayer despite promises of sustainability at the outset.

The current plan for the Workington Community Stadium would see Allerdale residents carry a £24m+ liability for 30 years or more. Under the best case scenario currently, the project would require millions of pounds upfront, plus millions in subsidies for the first five years at least. Even then, the subsidy is based on extremely ambitious targets for the rugby and football clubs that will use it. How much will the subsidies rise if they don't meet those targets? By fixing an end date for the Rugby World Cup 2021, how much will any slippage in the programme cost?

There is an argument for each and every one of these facilities, but we must be honest with ourselves and residents about the true costs. We can't build on a whim, often to the detriment of the 97% of Allerdale that isn't Workington.

Allerdale Conservatives will ensure that your money is spent on the providing you with the best and most efficient local services, we will not constantly be looking for things to spend an automatic council tax increase on. Projects must be shown to be required, be of a size and scale proportionate to the requirement, and be funded properly and transparently.

While not a statutory function of councils, leisure facilities contribute to the health and wellbeing of the whole borough. They are essential to the amenity of residents - but income should be reinvested in Allerdale, and Allerdale Borough Council facilities should not be used to line the pockets of bondholders or company Managing Directors as they are now.

Councils should not be property speculators 'because we can', but should be there to 'prime' areas that can contribute to the economic growth of the borough.



AFFORDABLE HOUSING

A numbers game

Since they made affordable housing 'a priority', we've seen Allerdale Borough Council allow developers to reduce or remove affordable housing contributions from their developments. While overall housing delivery has increased, affordable housing delivery has decreased in every single year.

The Allerdale local plan mandates a percentage of developments that must be given over to affordable housing, while Allerdale Borough Council decide how that should be made up - social rented, affordable rented, affordable purchase, size of housing, etc.

All too often we see developers allowed to reduce their affordable housing provision either at planning stage, or by returning for a reduction later. We must ensure that the tools given to the council to deliver affordable housing are used much more robustly.

Where the reduction is due to the developer not being able to find a housing authority to take on the affordable housing, we must work with them through our own new Local Housing Company.

Safe and decent homes

We should never see social or affordable housing as something that need simply be 'good enough', nor think that the people who live in it should be grateful for it and expect no better. In Allerdale we want to see affordable housing that people are proud to call their home.

In mixed developments, we still often see that the mandated social and affordable rented housing is smaller, more isolated and often of a lower standard. It should be impossible to tell the difference between full-price and affordable housing, which should not be tucked away out of sight and out of mind.

Allerdale Conservatives will work with developers, and our own new Local Housing Company, to deliver a mix of new affordable and social housing across the borough, to buy and to rent.



A PLAN FOR GROWTH

Jobs, jobs, jobs

We will set out a new vision for Allerdale's economic growth, a vision which seeks to carve out a unique role for the borough.

Post industrial areas have found the age of globalisation tough going. This has meant, until now, that much of Allerdale's potential remains untapped. We are heavily reliant on a small number of sectors, while a large proportion of the skills of our workforce are easily transferable.

We need to create jobs in the sectors of the future, and equip Allerdale residents to get those jobs. Not only do technical jobs have a stronger multiplier effect in creating other jobs, but they are often accessible to people without a degree.

While schools are outside the remit of Allerdale Borough Council, education does not only happen in the classroom. Working with our partners and local training organisations to ensure that our residents have the skills to compete in a global economy is key to Allerdale's economic success. Critically we need to ensure that Allerdale's talent can compete for higher paid technical and scientific jobs.

To strengthen our offer in Science, Technology, Engineering, Art, Maths and Medicine - for all of which Allerdale is uniquely placed and has a deep local connection and history - we will launch a STEAMM Team, working with local and national agencies, training providers and employers.

Preparing for controlled and sustainable growth we will:

- create jobs and opportunities by supporting new and existing business, working to attract the employers of the future.
- ensure a work ready workforce by linking employers and education providers.
- support the provision of quality affordable homes, contributing to our growth and regeneration.
- invest in the infrastructure in our remit, and work with national and local partners to ensure the necessary investment in that that isn't.



A PLAN FOR GROWTH

Working together

Achievement is not a solitary pursuit. If we harness our collective energy, there is no limit to what we can achieve.

Allerdale will be a place that encourages businesses to grow and residents to succeed.

We will create conditions for investment and growth - balancing the need for new housing and jobs with protection of our environment and built heritage.

We will work with government and local partners to secure the essential infrastructure that is needed to make this happen – taking advantage of proposals to improve national and regional networks and maximising the benefits from them.

We will maintain the essential qualities of our towns and villages and deliver high quality development, by making planning work for everybody.

This sets an agenda for growth which is based on achieving a better relationship between homes, jobs and infrastructure, increasing the speed of delivery and ensuring that development does not damage the special places that we cherish.



PLANNING THAT WORKS FOR EVERYONE

Infrastructure

Under S106 of the Town and Country Planning Act 1990, as amended, contributions can be sought from developers towards the costs of providing community and social infrastructure, the need for which has arisen as a result of a new development taking place. This funding is commonly known as 'Section 106' funding. S106 monies may only be spent on facilities where the new development has, at least in part, contributed to the need for the facilities and is available for capital projects only.

While infrastructure like schools, highways, play areas and open spaces are considered by the statutory consultees, like the County Council and Sport England, there may be other social infrastructure projects required by a development, that the planning authority do not proactively look for.

We often find that play areas fall to residents to maintain, with no guarantees of costs or liability to them in the future. We would seek a solution to this problem by working with community organisations, and town and parish councils to take ownership of them.

We would seek to introduce a S106 Grant Scheme that would provide funding for facilities that can be demonstrated to be required because of the new development taking place. The scheme would be open to all community based organisations that operate on a not-for-profit basis in Allerdale that can demonstrate that they have consulted facility users/the local community, provide any other evidence of need for the project, and have the written support of the local Parish Council.

S106 contributions have a strict time limit for their use. While Allerdale Borough Council and Cumbria County Council are getting better at their enforcement and monitoring of S106 contributions, there is much more room for us to ensure that the tools given to us to provide required infrastructure are use robustly.



PLANNING THAT WORKS FOR EVERYONE

Flood Risk

Flooding is a natural process which cannot be prevented entirely, but can be managed to reduce its social and economic consequences and to safeguard the continued functioning of services and infrastructure. We have a number of locations that are susceptible to intermittent flooding and we must proactively seek out local knowledge of these where a development may exacerbate existing problems. The county council are consulted on planning applications as the lead local flood authority.

We often neglect the fact that inadequate drainage infrastructure also increases the risk of flooding, and we must seek to use S106 contributions for more than just highways, education and affordable housing where we could prevent future problems for communities, where they can reasonably be expected using the local knowledge that we gain. We must never operate a 'build at any cost' policy.

Working together

There are a number of statutory consultees in the planning process, the most prominent of which is the county council, given their responsibility for education, highways and as the lead local flood authority. While they are always consulted throughout the process, we often find that councillors would benefit from the attendance of a county council planning officer where a development goes to Development Panel for decision by them. We would seek to foster a closer working relationship in these areas, alongside many others, by inviting the county council t have input into any meeting of the development panel.



PLANNING THAT WORKS FOR EVERYONE

Affordable housing

The Allerdale local plan mandates a percentage of developments that must be given over to affordable housing, while Allerdale Borough Council decide how that should be made up - social rented, affordable rented, affordable purchase, size of housing, etc.

All too often we see developers allowed to reduce their affordable housing provision either at planning stage, or by returning for a reduction later. We must ensure that the tools given to the council to deliver affordable housing are used much more robustly.

In mixed developments, we still often see that the mandated social and affordable rented housing is smaller, more isolated and often of a lower standard. It should be impossible to tell the difference between full-price and affordable housing, which should not be tucked away out of sight and out of mind.

Community planning

While the Local Plan provides the overall approach to sustainable growth and the development of homes, roads, jobs and community facilities such as schools, parks and open space, community Plans focus on these needs at a more local level.

We will work with with town and parish councils, residents and local interest groups develop community plans, understanding and identifying what services or infrastructure issues exist in local areas and equally, what unique characteristics or spaces need to be protected or could be enhanced.



FIGHTING SOCIAL EXCLUSION

Building social inclusion and community cohesion

Social exclusion takes many forms, only some of them within the remit of the borough council, but we will work with other authorities and partner agencies to tackle some of those where we can - social deprivation, homelessness, access to education, access to employment, discrimination, loneliness and isolation to name but a few.

Our new community support officers will seek innovative ways of working to catch the people that fall through the cracks. By working together with partner agencies we can reduce the pressure on the police, the NHS and make our communities safer.

We will seek to adopt and create creative projects and initiatives to promote social inclusion.

We will work to build community cohesion though making planning work for everybody, tackling anti-social behaviour, investing in community facilities and building our grassroots sports.

An Allerdale for everybody

Allerdale is a diverse district with a rich history and stunning landscapes. The area has low levels of crime and many of our residents enjoy an excellent quality of life - but we are not without some significant challenges.

Allerdale ranks 115 out of 326 local authorities in the Indices of Multiple Deprivation. But this figure masks significant differences at a more local level with some considerable areas of deprivation.

Average household income in Allerdale is below the national average with significant variations in average income levels across the borough, ranging from £14,288 to £43,640, with an estimated 13.8% of households having an annual income of less than £10,000.

13.9% of children in Allerdale are living in poverty, but once again the figures across the borough vary considerably with the highest ward having levels of 30.7%. We are heading in the right direction, with these figures decreasing under the current government from 15.4% and 37% respectively, but the borough council can and should do more.

By tackling our historic problems head on we can start to make to the changes that the borough so desperately needs.



INVESTING IN COMMUNITY FACILITIES

Creating sustainable communities

Every community has community buildings, like parish rooms, village halls and schools. We would seek to invest, and support and encourage investment, in community buildings to ensure that they are fit for purpose and sustainable long into the future.

As part of our plans to combat social exclusion and to work for the whole of Allerdale, we will seek to create 'Community Hubs'.

Our new community support officers would provide support to parish and town councils and community organisations, to enable them to access funding, plan for the future and to ensure that they reach their full potential.

Contributing to a greener Allerdale

Working with partner organisations, we will encourage small-scale renewable energy installations for all community buildings - like Solar PV and renewable heat sources - that can help combat fuel poverty while creating additional income streams and reducing our carbon footprint.



BUILDING GRASSROOTS SPORTS

Building on our foundations

Allerdale has long been a nursery for world-class sportspeople, it will be one of our priorities to ensure that our youth have access to training facilities.

We have found ourselves in a situation where some parts of the borough have great, community-led sports facilities, while other areas suffer through a lack of them.

Some of our youth teams have to go outside of the borough to find training facilities, and it's simply not acceptable.

As part part of our desire to develop our youth sports, build sustainable communities and to tackle social exclusion, we will invest in sports training facilities that enable our young sports people to thrive and to grow.

Our new community support officers, alongside our sport development officers, will work with and support national sports associations, parish and town councils and community organisations, to enable our local youth sports teams to access funding, plan for the future and to ensure that they reach their full potential.



OPEN, TRANSPARENT AND INCLUSIVE

More in common

Allerdale is a large and sparsely populated borough, and is tremendously diverse.

It is a disservice to the population that all of the decisions are taken by 8 councillors on the Executive, and that 48 democratically elected councillors have little or no part to play.

Executive arrangements were forced on the borough under the Local Government Act 2000, but the Localism Act 2011 reopened the choices for governance structures.

Allerdale Conservatives favour a system that is more inclusive of all councillors, regardless of their political persuasion. Better decisions will be made by working together.

Any new system should ensure that all residents of the borough have a chance to be heard in decision making, through their elected councillor(s).

Flying the flag

The Mayor is first citizen of the Borough and is elected by the Councillors every year at the Annual Meeting of the Council. The Mayor chairs meetings of the Council during his/her term of office, and presides at civic and other ceremonial events held in the Borough.

Currently, the mayor is chosen along party political lines by the party in administration. Allerdale Conservatives would favour a system of mayoral selection that didn't politicise the ceremonial head of the council.



OPEN, TRANSPARENT AND INCLUSIVE

Transparency as default

Transparency is the foundation of local accountability and the key that gives people the tools and information they need to enable them to play a bigger role in society.

The Freedom of Information Act opened up local authorities to public scrutiny, while the Local Government Transparency code has mandated the publication of data in relation spending, contracts and senior salaries.

More recently we have seen a reversion in Allerdale Borough Council, with more meetings held behind closed doors, documents redacted from public view and information witheld from councillors.

Allerdale Conservatives believe that the council, and their contractors, should start from the presumption of openness and disclosure of information, and not rely on exemptions to withhold information unless absolutely necessary.



WORKING FOR THE WHOLE OF ALLERDALE

The wider borough

Allerdale is a diverse district with a rich history and stunning landscapes. The area has low levels of crime and many of our residents enjoy an excellent quality of life - but we are not without some significant challenges.

Allerdale covers an area of some 1242 square kilometres, with a population density that is significantly lower than the national average. While there are large population centres in the south west around Maryport, Workington and Cockermouth, 72 % of Allerdale residents live in areas that are classified as rural.

Residents outside the population centres often feel like they get a raw deal from the borough council - suffering from reduced services while seeing large projects proposed in the more urban areas. They see Allerdale Borough Council announce new NHS facilities in new stadiums, while they might have to travel miles to see a doctor.

Allerdale Conservatives want the council to work for everybody, so we will work to combat social exclusion, invest in community facilities and ensure that the voices of all Allerdale residents are heard in decision making.



THE UNITARY QUESTION

Centralisation or Devolution?

We would seek to work with the other local authorities in Cumbria and beyond, exploring opportunities to develop stronger working relationships, striving to streamline services and reduce costs. Whilst we recognise that the introduction of a Unitary Authority could support this we need to ensure that our District and Borough partners share our vision, and that we are able to lobby effectively with one voice.

The question leads to whether we should centralise services in unitary authority; whether we should have two or three authorities that are smaller than the county but larger than the districts; or whether County Council services could be devolved to the districts with greater sharing of services when it comes to county-wide issues.

Whichever path is chosen, it has to be the right decision for every Allerdale resident.

Reduced bureaucracy AND cost savings

Cumbria currently has 368 councillors across 7 councils, plus the Lake District National Park Authority. That also means 8 Chief Executive, and lots of duplication of roles across the authorities.

Most residents don't know who is responsible for which service, all that matters is that the service is provided and done so efficiently. By developing stronger relationships with neighbouring authorities we can provide first class services, more efficiently, while seeking a solution to the unitary question. Reducing the numbers of councillors and senior staff leads to reduced cost and bureaucracy, which you would see the benefit of in your council tax bill.



AXE THE AIP

Best Value?

In February 2014 Allerdale Borough Council agreed to form a joint venture with a Luxembourg based company which was to be known as the Allerdale Investment Partnership LLP (AIP).

Allerdale would transfer council land into the partnership, while the partner provided money and expertise to an equivalent amount. Any profits were then split 50/50, with the partner having NO TAX LIABILITY in the UK.

The council set the AIP a number of targets for the first four years which included 1821 permanent and temporary jobs, significant capital receipts, Over £111,000 in council tax and over £5m in New Homes Bonus.

Of the four sites transferred, which had a combined value of over £8m based on book values and valuations between 2011 and 2014, the council have seen a return of only £250,000 and 25 jobs. This is despite the Miltoft, Maryport site being transferred to the AIP for £45,000 and being subsequently sold to Lidl for £1,200,000.

While land was transferred to the AIP at arguably minimal values, there was a least the assurance that the council would receive 12% interest on loan notes. However, both parties have agreed in 2018 that no interest is currently payable, therefore the council is not even making the returns that it forecast on the land.

The AIP has failed every target set by the Executive, and has not delivered best value for the taxpayer. Allerdale Conservatives will cease any further land transfers to the partnership, and seek instead to develop our land using our own existing in-house resources, ensuring the best returns for Allerdale residents.







Help deliver for Allerdale

Residents have told us about the action they want to see for Allerdale.

So we've set out our plan. Together, we will:

- Do our bit to reduce the cost of living for Allerdale residents
- Work to make Allerdale a safer place to live for you and your family
- Deliver a cleaner, greener Allerdale

But we can't put it into action without your support. And there are a lot of ways you can get involved to help deliver the action our <u>area needs</u>.

- Encourage people to complete our survey on life in Allerdale at www.workingtonconservatives.com/have-your-say
- Deliver leaflets in your area
- Knock on doors and speak to your neighbours about the issues that matter to them

So if you want to help deliver for Allerdale, just get in touch.

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